

# Innovation as the Driver of Cyber Insecurity

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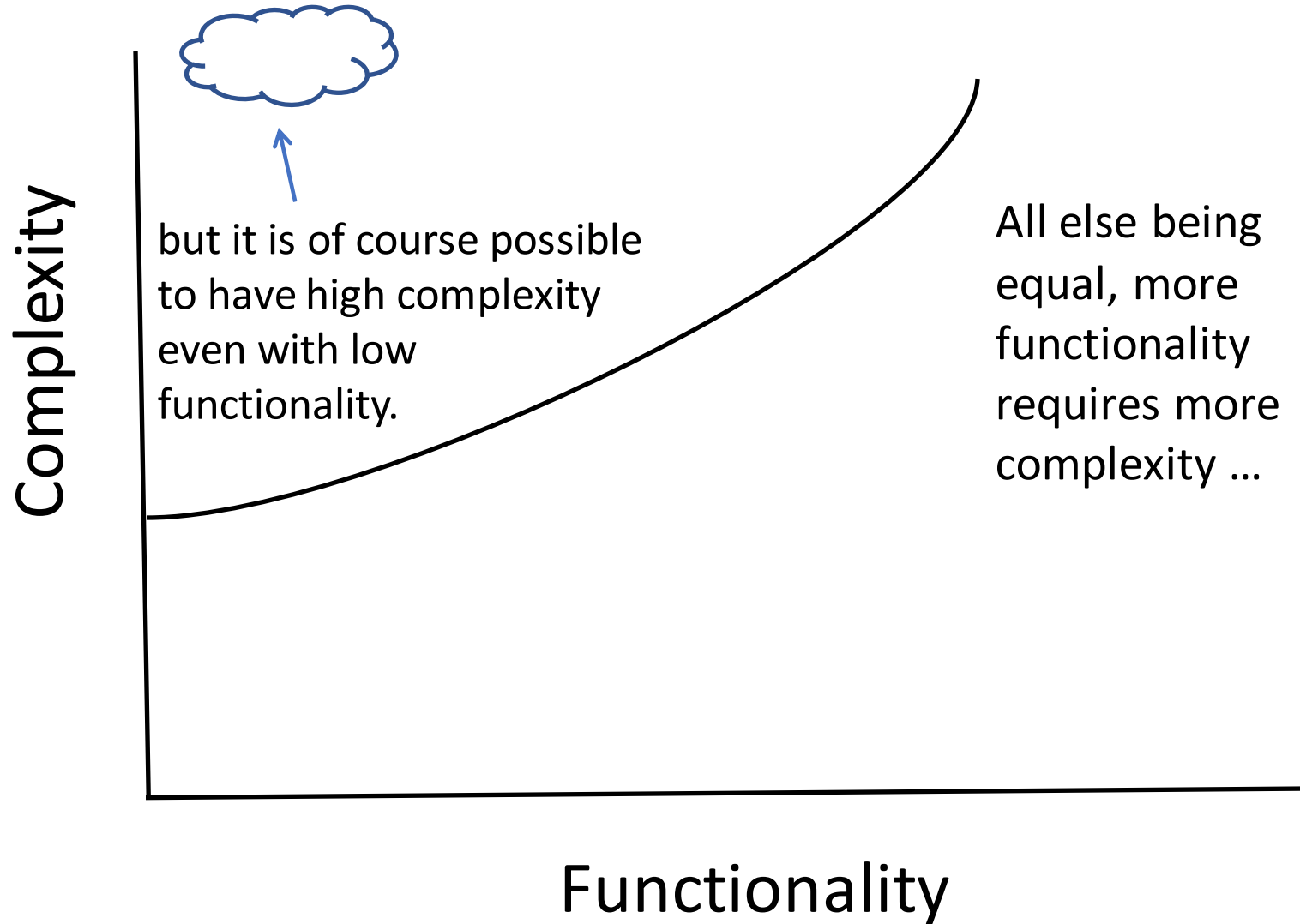
# The one-slide version of this talk

- Our appetite for increased functionality afforded by information technology is unlimited.
- Increased functionality of information technology necessarily entails increased complexity of design and implementation.
- Complexity is the enemy of security.
- Systems will be increasingly insecure if we do not find a way to moderate/curb/manage our appetite for functionality.
- We need a structured, disciplined way to say “no” to some proposals for increased functionality because of the inevitable reduction of security. . . and we don’t have it.
- We do have messy, undisciplined ways to say no.

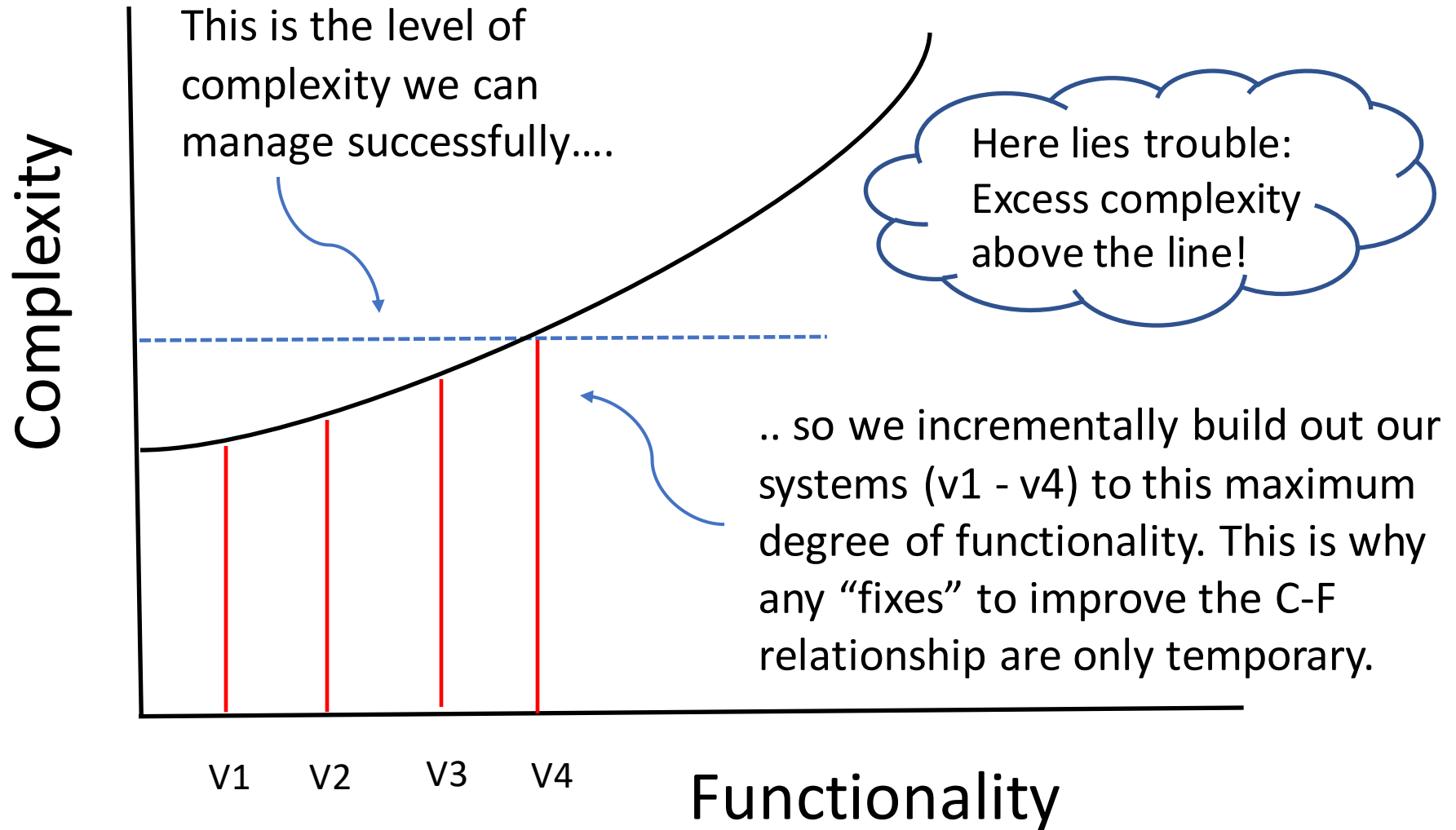
# On the appetite for functionality

- Ultimate constraint on physical systems is the laws of physics.
- Ultimate constraint on software is the human imagination—which is unlimited.
- The entire Silicon Valley ecosystem is built on the premise that users of information technology will always want to do more with technology and hence will pay for continuing innovation.
- Consumers of information technology are more naturally optimizers than satisficers.
  - Good enough is never enough: we always want more: faster, easier, more features
- Costs of increased functionality (software-driven) have been hidden by increased hardware capability.

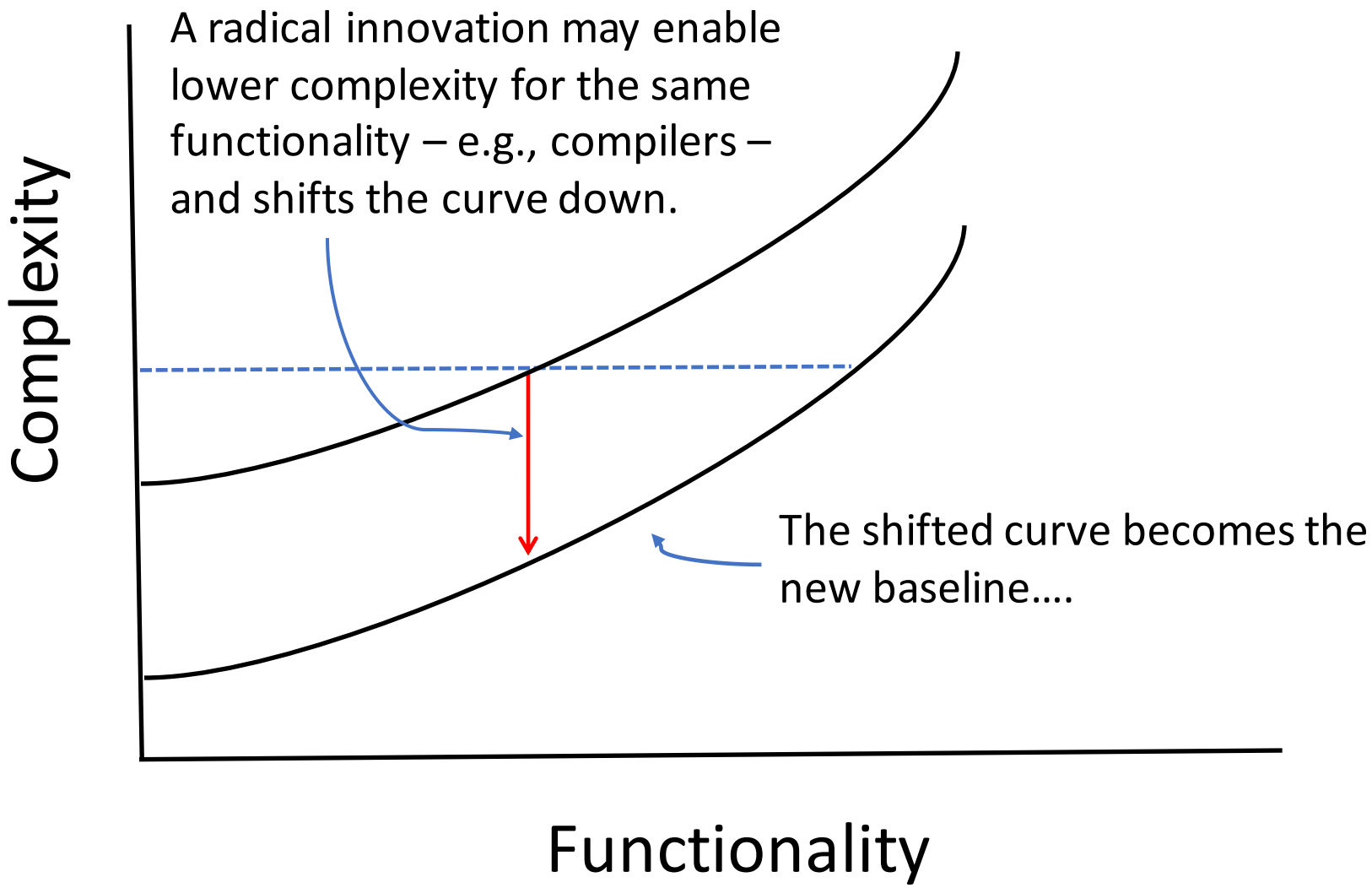
# On the complexity-functionality linkage



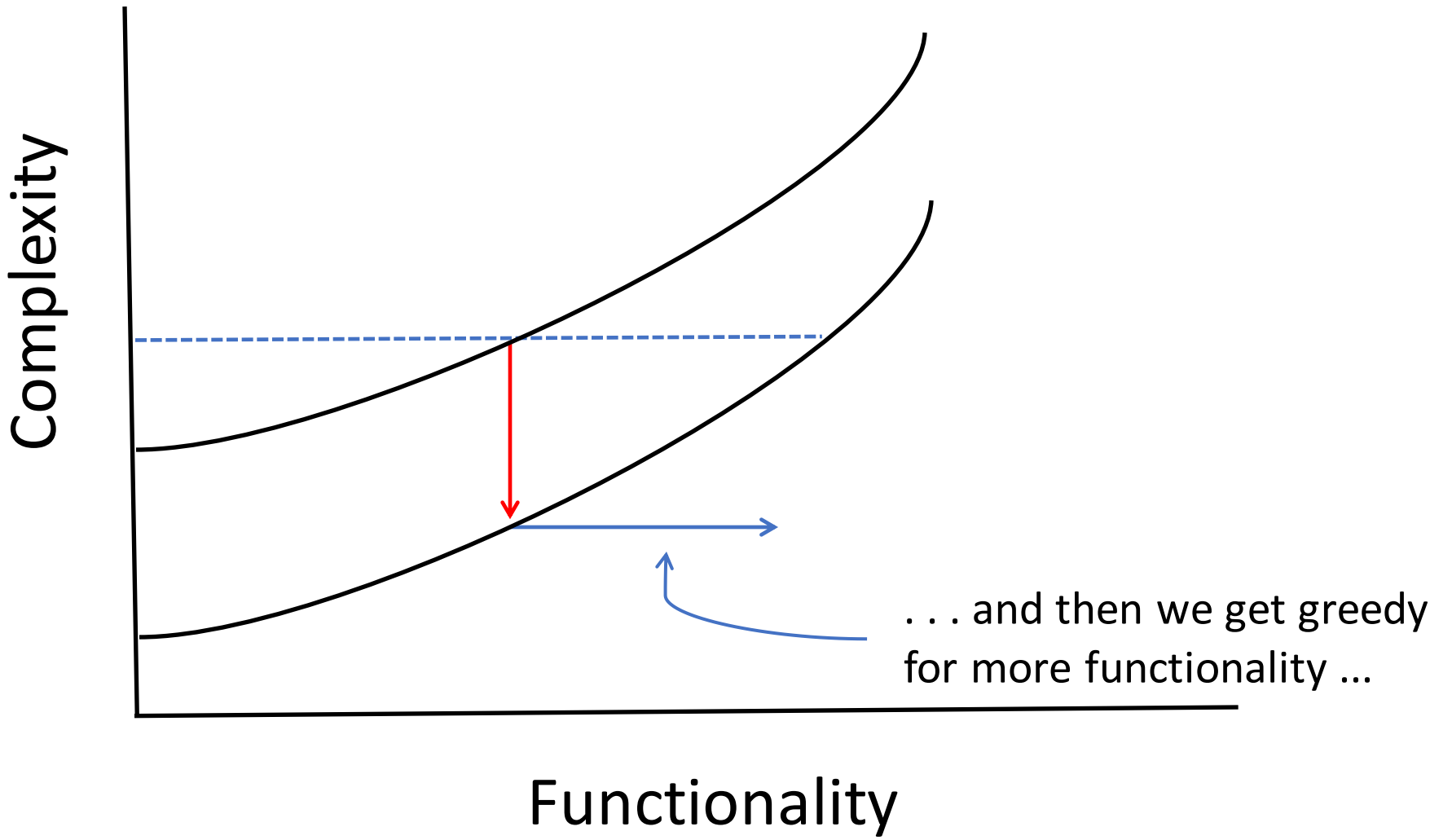
# Incremental innovation



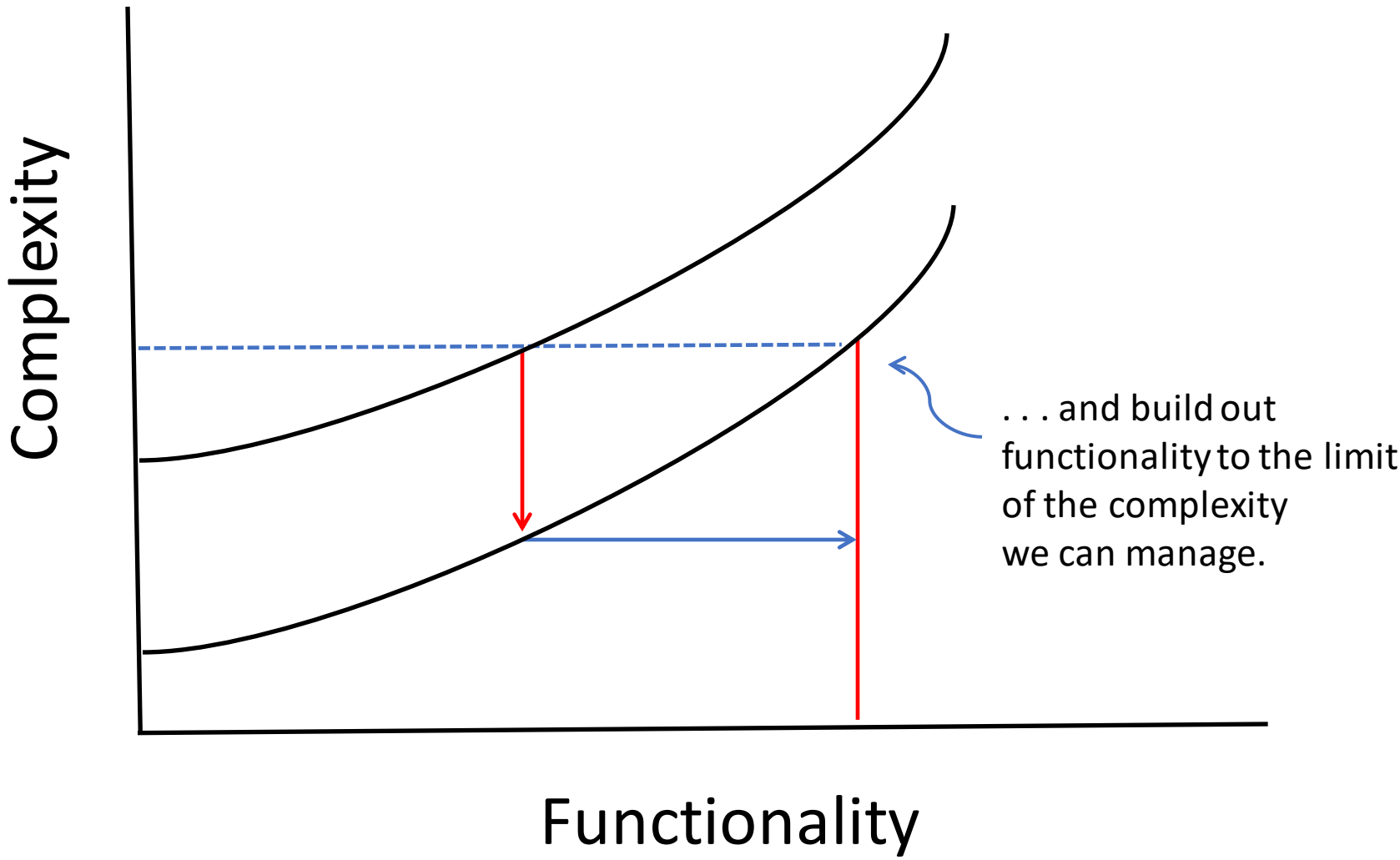
# Radical innovation



# Radical innovation

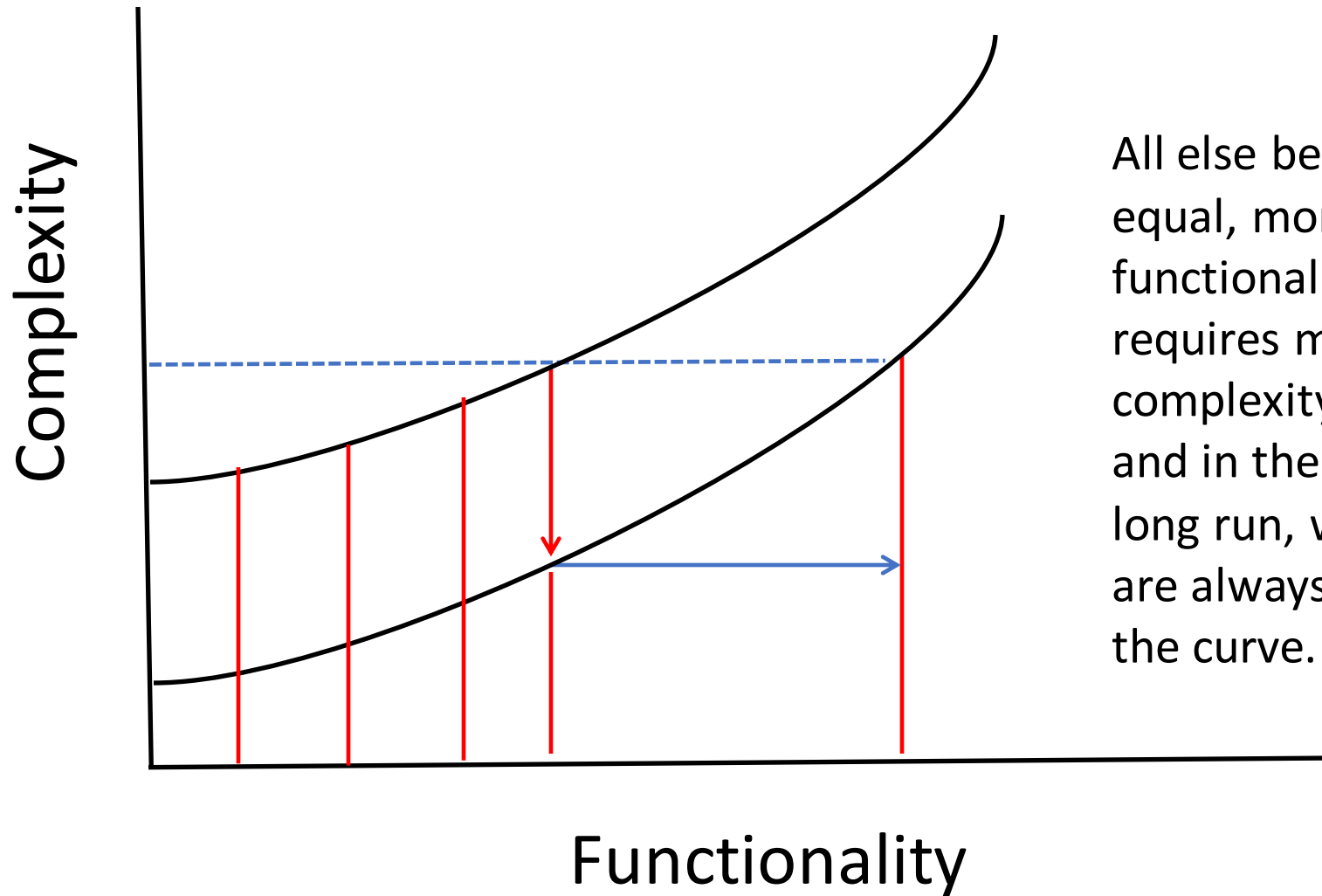


# Radical innovation





# Summary slide



All else being equal, more functionality requires more complexity – and in the long run, we are always on the curve.

# Some observations

- Advances in reducing complexity become the new baseline.
- No known approach that can continually reduce the strength of the linkage (don't know how to reduce the slope of the curve or to regularly shift the curve downwards).
- No equivalent to Moore's law that can even predict reduction of linkage (and even Moore's law isn't an approach – it's an empirical result driven by economics).
- If demands for functionality are unbounded, any given advance in managing complexity only pushes out the timeline.
- Determinants of the complexity that humans can manage are based on fundamental human limitations (speculation)
  - Short-term memory  $7 \pm 2$  items
  - Limits on communication capability (when working in teams)

# Complexity and reliability through the eyes of normal accident theory

- It is morning and you have an important meeting downtown.
- Your spouse has already left. Unfortunately, he/she left the glass coffee pot on a lit burner and it cracked.
- You desperately need your coffee so you rummage around for an old drip coffee pot.
- You pace back and forth waiting for the water to boil while watching the clock. After a quick cup you dash out the door.
- You get in your car only to realize that you left your car and apartment keys inside the house.
- That's okay. You keep a spare house key hidden outside for just such emergencies. But then you remember that you gave your spare key to a friend. (failed redundant pathway)
- You try to borrow your neighbor's car. He says his generator went out a week earlier. (failed backup system)
- Well, there is always the bus. But the neighbor informs you that the bus drivers are on strike. (unavailable work around)
- You call a cab but none can be had because of the bus strike. (tightly coupled events)
- You give up and call in saying you can't make the meeting.

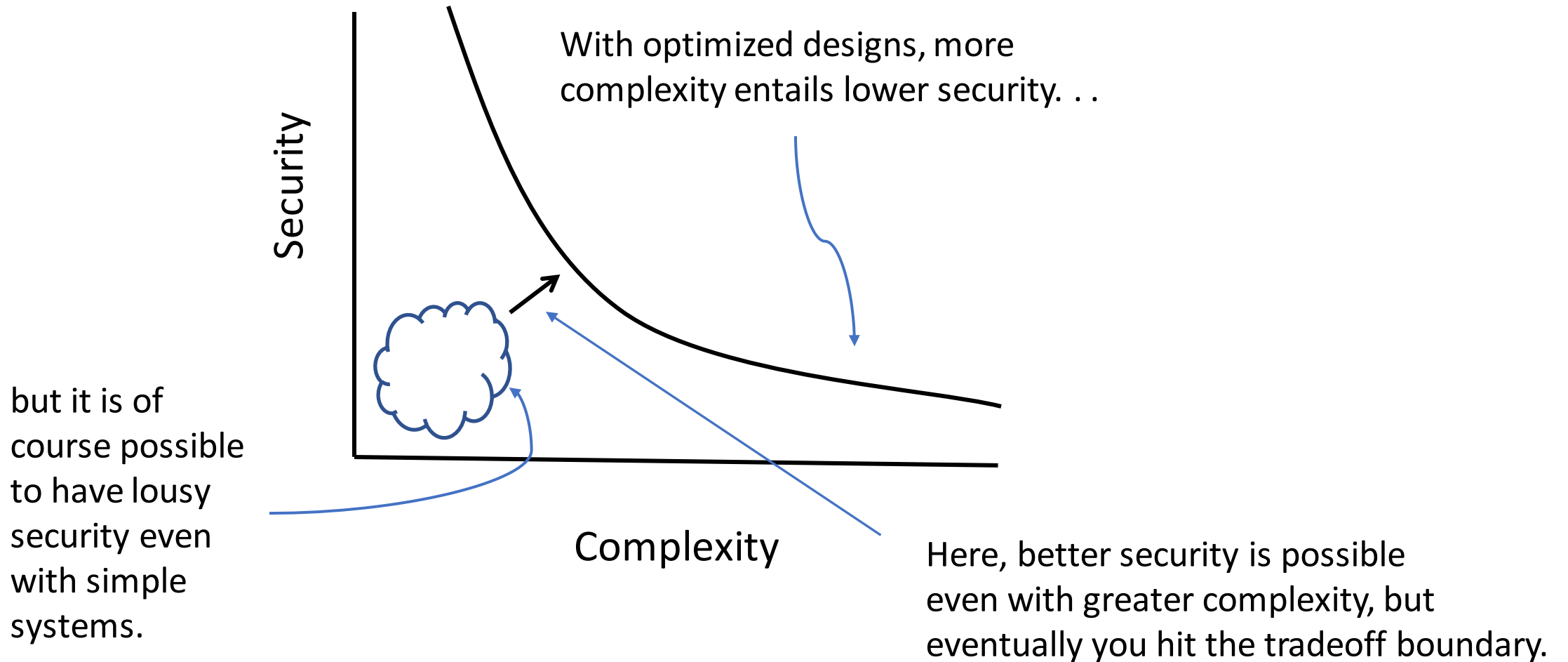
- The mission is simple—attend a meeting.
  - The process is apparently straightforward--have some coffee, get in the car, drive to the meeting, provide input.
  - Deviations from the “straightforward process” cause problems
    - Keys/car link expected (unsurprising).
    - Cracked coffeepot/use of car; taxi/bus contract dispute not expected (surprising)
    - These interactions were not taken into account in the design of the process.
- Cascading failures can accelerate out of control, confounding human operators and denying them a chance for recovery.

# Complex systems exhibit:

- High interactivity:
  - Hard to address one problem without causing unintended side-effects in other areas and creating more problems (“the main cause of problems is solutions”)
- Non-linearity:
  - Small changes to inputs can cause large changes in output. Hence, intuition fails.
- Distributed connectivity:
  - peer-to-peer rather than centrally managed connections mean fewer control opportunities; many opportunities for failures to jump across subsystem boundaries
- Path dependency:
  - changes to system state cannot be undone only by reversing operations that produced the change; path back is not the same as the path forward.

- Cascading failures may result.
  - Hidden connections exposed
  - Protective redundancies neutralized
  - Separation mechanisms bypassed
  - Chance circumstances converge, rendering advance planning impossible.
- Resulting impact on security
  - More components → more relationships to debug.
  - Problems harder to find, harder to fix → more vulnerabilities to be exploited
- At a sufficiently high level of complexity, a system's behavior is not entirely predictable (or even understood)—obviously a security risk, since poorly understood interactions are primary points of vulnerability.

# Depicting the complexity-security tradeoff



# Three approaches to security and resilience

- After development (bolt-on security):
  - Establish high level requirements for system functionality.
  - Design system based on functionality requirements.
  - Implement design.
  - Add security after implementation is done.
- At the start of development (baked-in security or security by design):
  - Establish high level requirements for system functionality.
  - Design system securely starting from established functionality requirements (this is what most understand to mean “bake in security from the start”)
  - Implement design (which now has security baked in)
- Before development (security through requirements tradeoff)
  - Establish high-level performance requirements along with security requirements.
  - Trade off performance requirements against security when necessary.



# A big problem with the argument so far—the lack of good metrics

- For complexity (examples)
  - Lines of code
  - Control flow (e.g., number of linearly independent paths through a program's code)
  - Interface complexity (data flows in and out of a module)
  - Decisional complexity (number of conditionals)
  - Data complexity (number of variables)
- For security (examples)
  - Process security metrics (# of policy violations, % of weak passwords)
  - Network security metrics (# instances of malware blocked, # port probes)
  - People security metrics (% workforce undergoing security awareness training)
  - Software security metrics (attack surface in code). Some problems:
    - Mostly input metrics, not output or outcome metrics
    - Attack surface doesn't account for implementation flaws, only for resources that can be used to attack
- Given two existing systems that perform the same tasks, which is more secure? Do today's metrics help make the comparison?

- Answer: not much
  - Measures are relative: no way of mapping to real-world needs (what does an attack surface of 93 vs 107 mean in real world terms?)
  - Measures are related to existing code base, not requirements (thus, predictions of complexity and security not possible)
  - No way to predict from general (and incomplete) requirements statement
  - In practice, neither security requirements nor system complexity are static

**Nevertheless, despite the inutility of most formal metrics, we have an intuitive sense that some things are more or less complex or secure than others.**

# If there no natural constraints on functionality, what might be “unnatural” constraints?

- In the physical world, we do not make artifacts whose performance is constrained only by the laws of physics.
  - Economics: must build to be affordable on large scale
  - Law: must build to be safe for society at large (can drive 300 mph on your own property but not on city streets)
- What might work in the cyber world? Here’s some things that help (but not by themselves):
  - Proofs of correctness (only possible for relatively small systems)
    - doing the right things, not doing wrong things—both are important
  - Testing for problems
    - either before or after deliver to customer!
    - Failures in testing (or bugs as revealed in use) lead to system fixes (but need for fixes hard to predict in detail)

- Here are two things that might help more
  - Restructuring of corporate governance
    - C-suite must be more knowledgeable of security basics, AND..
    - CISO/CIO must be more knowledgeable of business basics.
    - CEO role is to make tradeoff between functionality and security; CISO role to ensure that the tradeoff is an informed one.
    - Security must be regarded with the same importance as cost to be truly regarded as a critical attribute of products, a business must sometimes forgo an aspect of product functionality to gain security benefits. Not all the time, but some of the time.
  - Liability for security flaws
    - Flaws can be reflected in requirements, design, implementation, operation.
    - Liability will induce caution in both developmental and operational processes.
    - However, liability will slow down innovation and allow others to fill the innovation gap.
    - Under some circumstances, perhaps the tradeoff is worth it.

- On regulation for security:
  - FDA model for drugs is at one extreme of regulation – do not sell unless safety and efficacy are proven
  - Software and other information technology is at other extreme —can sell anything: caveat emptor.
  - But FDA is slowly embracing greater acceptance of risk in certain circumstances.
  - Perhaps law will embrace greater constraints on information technology in the coming tech winter.
    - Tech winter is confluence of tech-driven unemployment; large wealth disparities; tech-induced depression and other dysfunctionality in kids; assault on privacy/civil liberties; election interference; fake news
    - US National Cyber Director has expressed sympathy for direct regulation of cybersecurity in certain areas.

# A final word on security and reliability

- System failure: malfunction due to error or weakness in the design, implementation, or operation of a system.
  - Security failure if system failure is caused by malicious unauthorized access
  - Reliability failure otherwise

Security	Reliability
inability of the environment to have an undesired effect on the system.	inability of the system to have an undesired effect on its environment;
Doing the right thing; Insecurity when system does what it should not;	Doing the thing right Unreliability when system doesn't do what it should
External focus	Internal focus

# For more information...

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